| Document Title      | Task Risk Assessment |             |
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| Reference:  | RA 052   | Task:     | Work During the COVID-19 Pandemic | Date:      | 14 <sup>th</sup> May 2020 |  |
|-------------|--|-----------|-----------------------------------|------------|---------------------------|--|
| Assessor:   | Oliver Silcock   | Position: | Head of Operations                | Review by: | 14 <sup>th</sup> Aug 2020 |  |
| Activities: | ities: Working both at home, in the workplace and on site during the COVID-19 pandemic.  |           |                                   |            |                           |  |
| Location:   | Employees homes, Water Direct premises, customer sites, public areas and road network.   |           |                                   |            |                           |  |
| People:     | All employees (including mobile workers, homeworkers & temporary workers), employees family's customers, contractors, public & visitors. |           |                                   |            |                           |  |
| Equipment:  | quipment: Computers, phones, vehicles, assets.   |           |                                   |            |                           |  |

| Henerd                                      | Herendeus Frant   | Control Macoura   | Risk Rating* |   | Risk Rating* |                                | Risk Rating* Risk |  |
|---|---|---|--------------|---|--------------|--------------------------------|-------------------|--|
| Hazard                                      | Hazardous Event   | Control Measures  | L            | С | R            | Action Level <sup>†</sup>      |                   |  |
| Traveling to<br>and from a<br>place of work | Staff needing to attend a place of work outside of their<br>immediate homes will be at greater risk of infection due to<br>refuelling at public fuel stations, or through potential RTI<br>scenarios. | <ul> <li>All staff who are able to undertake their duties from<br/>home are advised to do so, to minimise travel outside<br/>of their immediate household and subsequent<br/>exposure.</li> <li>Staff required to travel to a place of work to undertake<br/>their duties are advised to follow all Government<br/>guidelines in respect of travel to and from work (i.e.<br/>limit or negate their use of public transport, adhere to<br/>social distancing where physically possible, use hand<br/>sanitiser frequently and avoid surface contact).</li> <li>Vehicle sharing between home and work is strongly<br/>advised against unless staff already live in / share the<br/>same household.</li> <li>Technicians are not required to attend the workplace<br/>if they have no specific or booked tasks to undertake,<br/>reducing unnecessary travel and risk.</li> </ul> | 1            | 4 | 4            | Med / Low<br>Risk<br>(Monitor) |                   |  |

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| Henned                               |   | Control Measures   |   | Risk Rating* |   | Risk &                         |  |
|--------------------------------------|---|--|---|--------------|---|--------------------------------|--|
| Hazard                               | Hazardous Event   | Control measures   | L | С            | R | Action Level <sup>†</sup>      |  |
| Exposure to<br>the COVID-19<br>virus | <ul> <li>Staff and family members could be exposed to COVID-19 virus due to:</li> <li>Living with someone with a confirmed case of COVID-19.</li> <li>Coming into close contact with someone carrying the infection whether known or otherwise.</li> <li>Work in close proximity (&lt;2m) to persons carrying the infection, or in an environment where infected persons have been inhabiting.</li> </ul> | <ul> <li>All staff advised to follow Government guidelines with regards to social distancing, handwashing etc. both in and out of the workplace.</li> <li>Clear lines for reporting suspected or confirmed cases via line managers.</li> <li>Enabling staff to carry out their duties without the need to be within close proximity of other people or likely infected areas such as within Hospitals or Critical Care Facilities.</li> <li>All employees have been asked to work from home where possible; Only business critical face to face meetings to be undertaken on agreement with all involved; Customer meetings to be undertaken remotely by phone or video; No handshaking or attendance at large meetings is allowed.</li> </ul> | 2 | 4            | 8 | Medium Risk<br>(Action)        |  |
| Fire                                 | Water Direct site Fire procedures still apply in full and personnel will be required to react to any fires discovered on site in the usual manner.  | <ul> <li>Fire Drills at Water Direct sites will be put on hold until<br/>further notice to prevent any intentional or accidental<br/>need to breach social distancing guidelines.</li> <li>Fire Alarm systems will still be tested to ensure<br/>continued operation for the event of a real fire<br/>scenario.</li> </ul>   | 1 | 4            | 4 | Med / Low<br>Risk<br>(Monitor) |  |
| Vulnerable<br>employees              | Employees classed as vulnerable are at increased risk of<br>a more serious form of the disease if they become<br>infected by the virus  | <ul> <li>Vulnerable staff have been strongly advised by letter<br/>to pay particular attention to government guidance on<br/>social distancing, personal / workplace hygiene and<br/>the rules on self isolation</li> <li>Any vulnerable employees are required to work from<br/>home. Where home working is not possible<br/>arrangements are made to isolate the employee at<br/>work (meetings / interactions taking place at distance<br/>or by video or audio conferencing etc.)</li> </ul>   | 2 | 4            | 8 | Medium Risk<br>(Action)        |  |

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|   |   |   | Risk Rating* |   | ing* | Risk &                         |  |
|---|---|---|--------------|---|------|--------------------------------|--|
| Hazard                                  | Hazardous Event   | Control Measures  | L            | С | R    | Action Level <sup>†</sup>      |  |
| Travel to /<br>Returning from<br>Abroad | Employees may be at higher risk travelling to or returning from countries with a high rate of COVID-19 infection or   | <ul> <li>UK Government guidance, FCO Foreign Travel<br/>advice and CIPD advice for travellers returning to<br/>work from affected areas will be followed (all non-<br/>essential foreign travel is currently advised against for<br/>an indefinite period).</li> <li>Employees are granted permission to cancel at short<br/>notice any pre-booked annual leave to an affected<br/>area.</li> </ul>   | 2            | 4 | 8    | Medium Risk<br>(Action)        |  |
| Staff hygiene                           | Due to the risk of contracting or passing on COVID-19,<br>there is a greater reliance on increased staff hygiene<br>measures. Lack of strict personal hygiene can increase<br>the risk of transferring infection between staff.                         | <ul> <li>All operational staff and technicians are provided with personal cleaning and hygiene packages containing hand gels, disinfectant solution/spray, disinfectant wipes, and tissues.</li> <li>Hand sanitisers, sanitary wipes &amp; tissues have been placed in the workplace.</li> <li>Technicians and staff are already equipped with disposable gloves for use in day to day tasks.</li> <li>Signage is placed around the workplace to advise staff of regularly communicated Government advice, such as washing hands with soap and water more regularly, for a minimum duration of 20s at a time.</li> <li>Internal communications are regularly issued to all staff to reiterate the importance of personal hygiene and how to minimise the transference of infection between people.</li> </ul> | 1            | 4 | 4    | Med / Low<br>Risk<br>(Monitor) |  |
| Information<br>failure                  | There could be an increased risk of spread of the disease<br>or contamination of the workplace with the virus if<br>statutory regulations and / or guidance is not monitored or<br>followed especially if the situation escalates without<br>knowledge. | <ul> <li>The company has a designated the Quality &amp;<br/>Compliance Manager with responsibility for: Signing<br/>up to relevant websites to receive timely updates;<br/>Monitoring relevant websites &amp; news outlets; collating<br/>and communicating any findings / changes to Senior<br/>Managers to cascade down to the wider team.</li> </ul>   | 2            | 2 | 4    | Med / Low<br>Risk<br>(Monitor) |  |

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| 111                         |   |   | Risk Rating* |   | ing* | KISK &                         |  |
|-----------------------------|---|---|--------------|---|------|--------------------------------|--|
| Hazard                      | Hazardous Event   | Control Measures  |              |   | R    |                                |  |
| Work access<br>and egress   | Staff required to attend their usual place of work will need<br>to access and egress from the site, whereby there may be<br>risk of infection due to contact with surfaces between<br>multiple persons. | <ul> <li>Reduce the number of personnel required to attend<br/>the workplace by enabling home working for those<br/>staff which is it possible.</li> <li>Regular disinfection and cleaning of all doors, door<br/>shuts, door handles, key pads, keys and locks are<br/>undertaken by staff remaining working from their<br/>usual workplace.</li> <li>Regularly used doors within workplace buildings will<br/>be secured open, to reduce the amount of contact<br/>multiple persons have with them.</li> <li>Technicians are not required to attend the workplace<br/>if they have no specific or booked tasks to undertake,<br/>reducing unnecessary contact risk.</li> <li>All staff advised to follow Government guidelines with<br/>regards to social distancing, handwashing etc. both in<br/>and out of the workplace.</li> </ul> | 1            | 4 | 4    | Med / Low<br>Risk<br>(Monitor) |  |
| Contractors<br>and visitors | Visiting contractors risk introducing the infection to the workplace or work equipment such as vehicles.  | <ul> <li>Where possible prevent all non-essential visitation by contractors or general visitors.</li> <li>Any required contractors or visitors to site will be advised to comply with current site guidelines with regards to personal hygiene and social distancing measures in place.</li> <li>Information highlighting symptoms of COVID-19 provided to staff (symptomatic individuals will not be allowed entry; visitors instructed to wash or sanitise their hands thoroughly for at least twenty seconds upon arrival at the premises).</li> <li>COVID-19 information posters are placed in designated locations within the workplace (toilets, notice boards etc.) for all employees &amp; visitors.</li> </ul>   | 2            | 4 | 4    | Med / Low<br>Risk<br>(Monitor) |  |

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|                              |   |   |     | Risk Rating* |   | sk Rating*                     |  | Risk & |
|------------------------------|---|---|-----|--------------|---|--------------------------------|--|--------|
| Hazard                       | Hazardous Event   | Control Measures  | L ( |              | R | Action Level <sup>†</sup>      |  |        |
| Use of welfare<br>facilities | Staff required to attend their usual place of work will need<br>to access and use communal welfare facilities, both at<br>Water Direct premises and in the public arena whereby<br>there may be risk of infection due to contact with surfaces<br>between multiple persons. | <ul> <li>Technicians and staff working outside of Water Direct premises are provided with disinfectant equipment which can be used to pre-disinfect public welfare facilities before use as an extra layer of security.</li> <li>Water Direct welfare facilities are more regularly cleaned and disinfected by staff and / or cleaning companies.</li> <li>There are a reduced number of personnel operating within Water Direct premises due to home working ability, reducing the likelihood of transference between people and welfare facility surfaces.</li> <li>All Taps, Handles and Basins are disinfected on a regular basis alongside door closures, handles etc.</li> <li>All staff advised to follow Government guidelines with regards to social distancing, handwashing etc. both in and out of the workplace.</li> <li>Hand sanitisers, sanitary wipes &amp; tissues have been placed in the workplace.</li> </ul> | 1   | 4            | 4 | Med / Low<br>Risk<br>(Monitor) |  |        |
| First Aid                    | First Aid will still be required to deal with any personnel<br>injuries on Water Direct sites, which may breach social<br>distancing guidelines for the enabling of treatment.  | <ul> <li>Water Direct nominated First Aiders are advised to<br/>minimise social proximity and interpersonal contact<br/>whilst providing treatment.</li> <li>Water Direct nominated First Aiders are advised to<br/>wear appropriate PPE whilst administering treatment<br/>(nitrile or latex gloves as a minimum). If in doubt,<br/>Government guidelines on the use of non-NHS PPE<br/>should be followed.</li> <li>Where possible and suitable, personnel should be<br/>advised to administer their own First Aid under<br/>instruction by a qualified First Aider.</li> </ul>   | 1   | 4            | 4 | Med / Low<br>Risk<br>(Monitor) |  |        |

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|                       |   | Control Measures  |   | Risk Rating' |   | Risk &                         |
|-----------------------|---|---|---|--------------|---|--------------------------------|
|                       |   |   |   | С            | R | Action Level <sup>†</sup>      |
| Meals and canteen use | Staff required to attend their usual place of work may need<br>to access and use communal canteens for preparing and<br>consuming meals whilst at work, whereby there may be<br>risk of infection due to contact with surfaces between<br>multiple persons. | <ul> <li>All canteens and communal areas where food may be prepared of consumed are regularly cleaned and disinfected by both staff and commercial cleaning companies.</li> <li>Single occupancy of canteens and enclosed communal areas has been strongly advised to all staff to reduce the likelihood of breaching social proximity guidelines.</li> <li>A reduction in staff required to attend the workplace aids reducing the number of personnel needing somewhere to prepare and consume food and drink.</li> <li>All staff advised to follow Government guidelines with regards to social distancing, handwashing etc. both in and out of the workplace.</li> <li>Hand sanitisers, sanitary wipes &amp; tissues have been placed in the workplace.</li> <li>All visitors temporarily banned from Water Direct</li> </ul> |   | 4            | 4 | Med / Low<br>Risk<br>(Monitor) |
| Meetings              | Physical meetings within relatively confined areas risk the<br>spread of infection due to people maintaining unnecessary<br>close proximity for extended periods of time.   | <ul> <li>All visitors temporarily banned from Water Direct premises for meetings unless absolutely critical that physical visitation is required.</li> <li>Meetings in person replaced where possible with video and phone conferencing to maintain social isolation.</li> <li>Meetings on client sites replaced by video or phone conferencing to prevent the need for travel, and to maintain social isolation/distancing from participants.</li> <li>Any visitors to Water Direct sites will be advised to comply with current site guidelines with regards to personal hygiene and social distancing measures in place.</li> <li>COVID-19 information posters are placed in designated locations within the workplace (toilets, notice boards etc.) for all employees &amp; visitors.</li> </ul>                              | 1 | 4            | 4 | Med / Low<br>Risk<br>(Monitor) |

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|---------------------|---|--|---|-----------|---|---------------------------|--|
| Hazard              |   |  | L | С         | R | Action Level <sup>†</sup> |  |
| COVID-19<br>testing | If an employee has been self-isolating with suspected<br>symptoms, a family member or person who has been in<br>close contact is displaying symptoms or has tested<br>positive. | <ul> <li>Due to providing Key Worker status to all employees, personnel and members of their household are eligible to sign up for testing through the Government website.</li> <li>Water Direct can sign an employee and members of their household up to be tested on their behalf should the employee be unable for any reason.</li> <li>Return to work is permitted only for personnel receiving a 'Negative' result.</li> <li>Should a 'Positive' result be obtained from either the employee or a member of their household, then all relevant Government guidelines will be followed to enable a safe return to work that will not present a risk to the employee or other members of staff; such as remaining in isolation for the required period.</li> <li>If a test determines an employee has contracted COVID-19 they will be treated as off sick as per normal company sickness policy.</li> </ul> | 2 | 3         | 6 | Medium Risk<br>(Action)   |  |

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| On site /<br>deployment<br>working | Technicians and staff working on site, in vehicles and in<br>the public arena are at risk of infection from surface<br>contact or breaches of social proximity guidelines. |  | All operational staff and technicians are provided with<br>personal cleaning and hygiene packages containing<br>hand gels, disinfectant solution/spray, disinfectant wipes,<br>and tissues.<br>Technicians and staff are already equipped with<br>disposable gloves for use in day to day tasks.<br>Enhanced cleaning measures are in place; when taking<br>over a vehicle from colleague all high-risk touchpoints<br>are disinfected, such as door handles, steering wheels,<br>mirrors, seats and seatbelts etc.<br>Where possible, the exchanging of vehicles between<br>operatives is minimised through transport planning.<br>Fuel pump handles have been identified as high-risk<br>touchpoints, employees have been advised to use<br>gloves while filling their vehicle and to wash their hands<br>thoroughly as soon as possible after leaving.<br>Technicians are not required to attend the workplace if<br>they have no specific or booked tasks to undertake,<br>reducing unnecessary contact risk.<br>Additional personnel vans have been rented to negate<br>the need for Technicians to share vehicles with persons<br>from outside of their household when undertaking<br>vehicle exchanges.<br>Technicians are not currently required or expected to<br>obtain signatures on physical paperwork on site to<br>minimise surface contact risk and social proximity risk.<br>Where overnight accommodation is required and cannot<br>be undertaken within vehicle cabs, only suitable chain<br>hotels assuring necessary guidelines are being followed<br>are used. The Duty Manager on shift will conduct such<br>an assessment before booking or instructing<br>Technicians to stay out.<br>Where possible, Technicians will be restricted to their<br>core shifts only to prevent 'mixing' of personnel between<br>shifts.<br>All staff advised to follow Government guidelines with<br>regards to social distancing, handwashing etc. both in<br>and out of the workplace.<br>Coronavirus and Pandemic e-Learning has been made<br>available to all staff. | 1 | 4 | 4 | Med / Low<br>Risk<br>(Monitor) |
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| Hazard         |   | Our track Management  |   | k Rati | ing*                      | Risk &                         |
|----------------|---|---|---|--------|---------------------------|--------------------------------|
|                |   | L   | С | R      | Action Level <sup>†</sup> |                                |
| Office working | Staff required to attend their usual place of work may need<br>to inhabit office areas to carry out their duties where there<br>may be an increased risk of infection transfer between<br>surfaces or people working within the advised 2m<br>distance. | <ul> <li>All employees have been asked to work from home where possible.</li> <li>Transference of delivery paperwork between personnel has been reduced as much as is possible and replaced by digital workarounds.</li> <li>Technicians restricted from office environment contact so no more than 2 technicians will be in the office at a time; reducing any risk of breaching social distancing measures between staff.</li> <li>Workstations have been moved to ensure that staff working within offices are based &gt;2m from each other in line with Government guidelines.</li> <li>COVID-19 information posters are placed in designated locations within the workplace (toilets, notice boards etc.) for all employees &amp; visitors.</li> <li>All staff advised to follow Government guidelines with regards to social distancing, handwashing etc. both in and out of the workplace.</li> <li>Coronavirus and Pandemic e-Learning has been made available to all staff.</li> <li>Hand sanitisers, sanitary wipes &amp; tissues have been placed in the workplace.</li> <li>Increased cleaning regime in place. Equipment such as keyboards, surfaces etc. more regularly cleaned.</li> </ul> | 1 | 4      | 4                         | Med / Low<br>Risk<br>(Monitor) |

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| Suspected<br>COVID-19<br>case in the<br>workplace | Suspicion that a member of staff or a visitor have visited<br>the workplace whilst carrying the COVID-19 virus, leading<br>to a risk that other personnel or surfaces/areas within work<br>may also be infected/contaminated. | est practice hygiene requirement<br>forced throughout the business<br>hyone displaying symptoms of C<br>ork should return home immedia<br>ay isolation period and will be ac-<br>uidance online. <i>If a COVID-19 to</i><br><i>indertaken and returns a Negativ</i><br><i>inployee may be safe to return to</i><br><i>isk assessment by the line mana</i><br><i>her relevant Government advice</i><br>the line manager of the affected p<br>onduct an interview by phone or<br>e earliest possible opportunity to<br>eas of the building / vehicles the<br>orking in, and likely surfaces and<br>ay have come into contact with.<br>If then advise the Senior Manag<br>terview findings so an appropria<br>e put in place.<br>I relevant staff must be made av<br>a soon as is practicable to ensur-<br>erceived risk areas is minimised<br>by staff who have recently been<br>fected person should check for secessary self-isolate immediately<br>ork until all relevant Government<br>and the advise their safe return. This<br>sting for COVID-19 also.<br>on-contact thermometers for tak<br>mperature are available at each<br>eep cleaning of all suspect area<br>andertaken at the earliest opportu-<br>overnment guidance.<br>PE must be worn by all staff who<br>e affected areas, both before ar<br>ean. | 2<br>COVID-19 whilst at<br>ately and begin a 14-<br>dvised to follow NHS<br>est can be<br>ve result, then the<br>o work following a<br>loger and providing all<br>e is being followed.<br>person should<br>video conference at<br>o determine which<br>ey have been<br>d personnel they<br>The line manager<br>gement Team of the<br>ate plan of action can<br>ware of the situation<br>re use of any<br>immediately.<br>in contact with he<br>symptoms and if<br>y, not returning to<br>at guidance<br>is may include<br>tig body<br>h Water Direct site.<br>Is should be<br>unity following<br>o may be working in | 4 | 8 | Medium Risk<br>(Action) |
|---|---|---|--|---|---|-------------------------|
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| Hazard Hazardous Event Control Measures   | Oranting Management  | Risk Rating*   |   | ing* | Risk & |                                |
|---|--|--|---|------|--------|--------------------------------|
|   |  | Control Measures   |   | С    | R      | Action Level <sup>†</sup>      |
| Communicatio<br>n and training  | Regular communication and training will still need to be provided throughout Water Direct staff.   | <ul> <li>Regular internal messaging used throughout the company to relay updates to Government advice on PPE, Social Distancing and COVID-19 guidelines.</li> <li>Where possible, training to be completed by elearning.</li> <li>Any physical training which needs undertaking must be conducted in accordance with social distancing guidelines, utilising appropriate PPE and personal hygiene measures.</li> <li>Where possible, physical training should be undertaken outside where social distancing can be maintained.</li> </ul>  | 1 | 4    | 4      | Med / Low<br>Risk<br>(Monitor) |
| Self Isolation,<br>Social isolation<br>(at work or<br>home),<br>Quarantine &<br>Wellbeing | Social isolation for extended periods of time can lead to<br>workplace stress due to personnel feeling isolated, lonely,<br>and / or depressed.<br>Alternative working environments may introduce new<br>hazards (lone working, DSE etc.) which would otherwise<br>be controlled in the workplace) | <ul> <li>Regular team updates and contact should be maintained by line management.</li> <li>Where possible, team meetings using video conferencing may assist in alleviating feelings of isolation, especially for those staff who may live alone also.</li> <li>Managers are to ensure that all employees now required to work from home have the necessary equipment to do their jobs safely.</li> <li>A homeworkers risk assessment - either general or specific depending on risk levels - will be completed.</li> <li>A lone workers risk assessment - either general or specific taking a risk-based approach - will be completed</li> </ul> | 2 | 2    | 4      | Med / Low<br>Risk<br>(Monitor) |

\* Risk Rating (R) = Likelihood (L) x Consequence (C) – See Health, Safety & Welfare Policy <sup>†</sup>Where the risk rating is ≥ 3 (or if further control measures are identified) complete QMS-H&S-QR-02 - Task Risk Assessment Addendum to record actions taken.

## **Endorsement & Approval**

| By: | Oliver Silcock | Signature: | Afl | Position: | Head of Operations | Date: | 11 <sup>th</sup> May 2020 | l |
|-----|----------------|------------|-----|-----------|--------------------|-------|---------------------------|---|
|-----|----------------|------------|-----|-----------|--------------------|-------|---------------------------|---|